REPORT ON THE FEDERAL ACQUISITION WORK FORCE FISCAL YEAR 1992

Federal Acquisition Personnel
Information System
May 1993

Federal Acquisition Institute Office of Acquisition Policy General Services Administration This report on the Federal procurement work force for Fiscal Year (FY) 1992 provides Federal managers with data of value in planning or evaluating their respective procurement career management programs.

Highlights include:

- √ The Contract Specialist (GS-1102) series recorded its fourteenth straight year of growth, with a net gain of 358 between September 30, 1991, and September 30, 1992 (see Pages 3 and 4). On September 30, 1978, 17,967 were employed in the GS-1102 series; on September 30, 1992, the total had reached 31,794. The Department of Defense experienced a net loss of 195 Contract Specialists (employing 22,577 on September 30, 1992); following a net loss of 253 Contract Specialists in the prior fiscal year.
- Outside hiring, as a percentage of total hires, continued to decline from levels attained in prior years. Only twenty-five percent of the FY 1992 hires were outside hires (see Pages 10 and 11). Of the 2,186 total hires in FY 1992 for the GS-1102 series, 544 were recruited from outside the Government. Another 1,499 came from various clerical, technical, and administrative fields within the Government. (The hiring source was not indicated for the other 143 hires.)
- √ In FY 1992, only 1,828 Contract Specialists left the GS-1102 series (i.e., retired, quit, died, transferred to another series, et. al.) a loss rate of just six percent (see Pages 3 and 4). This is the lowest loss rate for this series that we have ever reported. From FY 1978 through FY 1988, the annual loss rate ranged from nine to ten percent. Starting in FY 1989, however, the loss rate began to decline by one percent a year, from nine percent in FY 1989 to six percent in FY1992.
- √ The declining accession and loss rates apparently resulted in higher experience levels. As of September 30, 1992, 53 percent of the GS-1102 workforce had more than seven years of experience in the GS-1102 series; 38 percent had been employed in that series since September 30, 1980 (see Pages 3, 11, and 14).
- √ Only twenty-seven percent of the GS-1102 workforce will be eligible to retire in ten years (i.e., by FY 2002). In FY 1982, forty percent of the workforce was eligible for retirement within a ten year window; in FY 1987 the corresponding figure was thirty-five percent (see Pages 3, 11, and 15).
- √ Fifty-four percent of the Contract Specialists have graduated from a college or university with a bachelors or higher degree. Sixty-one percent of the college graduates majored in business, law, or public administration (see Pages 3, 5, 9, 10, 11, and 16).

If you have any questions about the report or need further data, please write or call the Federal Acquisition Institute (see Page vi for the address).

Jack Livingston Director Federal Acquisition Institute

Acknowledgments

We wish to express our profound gratitude to Dr. Philip A. D. Schneider, James L. Hall, and their co-workers at the Office of Personnel Management. We also wish to express our gratitude to the staff of the Defense Manpower Data Center (DMDC), especially Ken Scheflen, Alex Sinaiko, Mike Dove, and Michelle Rudolph. Without their patience, assistance, advice, and data, this report would not be possible.

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Technical Notes

Source of data

The data in this report were derived from the Central Personnel Data File (CPDF), which is established and maintained by the Office of Personnel Management. The Federal Acquisition Institute annually purchases a copy of the end-of-year (Fiscal Year) CPDF files on active, full-time employees in acquisition fields. Data in this report, unless otherwise noted, are as of September 30, 1992.

Agencies

This report covers personnel in the Executive Branch. However, it does not cover employees of the U.S. Postal Service, the Postal Rate Commission, the Board of Governors of the Federal Reserve Board, the White House Office, the Office of the Vice President, the Tennessee Valley Authority, the Defense Intelligence Agency, the Federal Bureau of Investigation, the Central Intelligence Agency, or the National Security Agency.

Agency Data

The numbers in this report may differ slightly from those reported by the personnel information system of the department or agency. Usually, such differences are a matter of timing (e.g., differences in schedules for data verification, correction, and updating during the first part of the succeeding fiscal year).

Retirement Eligibility

This report includes data only on employees who are eligible for regular retirement. No data is provided on employees eligible for "Early" retirement in the event of a Reduction-in-Force. The minimum combinations of age and years of service qualifying for regular retirement:

- Age 62 with 5 years of service.
- Age 60 with 20 years of service. Age 55 with 30 years of service.

Turnover

Turnover data in this report were derived by tracking data on each individual in the work force across fiscal years. Social Security Numbers were used to locate and merge files from different fiscal years on the same individual.

For example, an individual's occupational code might read as follows:

| | FY88 | FY89 | FY90 | FY91 |
|----------|------|------|------|------|
| Series:1 | 1105 | 1105 | 1102 | 0 |

¹At the Fiscal Year's end.

In this report, the individual would be reported as a "loss" to the GS-1105 series during Fiscal Year 1990 and an "internal hire" for the GS-1102 series in Fiscal Year 1990. The individual would also be counted as a "loss" to the GS-1102 series in Fiscal Year 1991.

Technical Notes (Con't)

Losses

Losses include employees who left the <u>series</u> for any reason, such as separations from Government service or promotions to positions in a different series.

Hires

Hires include employees who entered the series from any source, such as outside hires, transfers from other series, and return to active duty following extended leave without pay. For the purposes of this report, "internal" hires include both:

- Movement from one to another of the 5 principal series (i.e., GS-1101, GS-1102, GS-1105, GS-1106, and GS-1150) tracked in this report. For example, if an employee began the fiscal year in a Purchasing Agent (GS-1105) position and ended the year in a Contract Specialist (GS-1102) position, that employee has been counted as a GS-1102 internal hire.
- Hires of Tenure Group I employees. Tenure Group I, for the most part, includes "career" employees—that is, employees with at least three years of substantially continuous creditable civilian Federal service. (See Federal Personnel Manual Chapters 315 and 351)

"External" hires, in contrast, include any hire of a Tenure Group II employee who was not employed in any of the five principal series at the beginning of the fiscal year. Tenure Group II, for the most part, consists of "career-conditional" employees (i.e., employees with less than three years of substantially continuous creditable civilian service). (Tenure Group III employees are classified as "Other".)

Education Levels

In 1974, the educational levels attained by all full-time, permanent employees were recorded in their CPDF files. Since that time, Federal agencies have been required to report educational level at accession of new employees. Agencies also may, on a voluntary basis, update employee CPDF files to record changes in their educational levels after accession. Thus, data in this report probably understate both educational levels and the number of employees with relevant academic majors.

Average Grade

Average grade computations exclude employees in the Senior Executive Service and others whose grades are not specified.

About The FAI

Products and Services

Pursuant to the Office of Federal Procurement Policy Act, as amended, the Federal Acquisition Institute (FAI) has worked for more than a decade to foster and promote Government-wide career management programs for a professional procurement work force. Among other products and services, the FAI over the years has:

- Published annual demographic reports on the Federal acquisition workforce, showing trends in educational levels, turnover, and hiring.
- Developed and published guidance on establishing the agency-level procurement career management programs.
- Assisted colleges and universities in establishing courses and programs in acquisition disciplines, published directories of such academic courses and programs, and reviewed the equivalency of those courses and programs in meeting Federal training requirements.
- Supported the Office of Personnel Management (OPM) in developing standards and examinations for acquisition positions.
- Assisted Federal managers in identifying and recruiting highly qualified candidates for acquisition fields (e.g., by publishing recruiting brochures, preparing other recruitment materials, coordinating recruitment at selected colleges, etc.).
- Developed a Contract Specialist Workbook, as a desk reference for performing critical Contract Management duties.
- Developed instructional materials for Contract Management courses.
- Assisted Federal managers and educators throughout the Government in establishing competency-based training, education, and certification programs.
- Developed and field tested a staffing standards model for contracting activities.

Organization

Under the Office of Federal Procurement Policy Act, as amended, the FAI is located in the General Services Administration (which acts as the executive agent for the FAI). The Office of Federal Procurement Policy, Office of Management and Budget, is responsible for providing for and directing the activities of the FAI.

Staff Members

FAI staff members include Jack Livingston, Director; John Blumenstein, Deputy Director; Alma Davis; Gayle Messick; Michael Miller; Jane Moore; Jeritta Parnell; Dan Tillman; and Elliot Warley.

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SUMMARY STATISTICS

Summary Statistics

LOGISTICS OCCUPATIONS: POPULATION AS OF SEPTEMBER 30, 1990, 1991, AND 1992

| OCCUPATIONS | 1990 | 1991 | 1992 |
|---|---------|---------|---------|
| Logistics Management (GS 346) | 10,349 | 10,673 | 11,184 |
| Gen Business & Industry (GS 1101) | 16,044 | 16,625 | 17,159 |
| Contract Specialist (GS 1102) | 31,146 | 31,436 | 31,794 |
| Industrial Property Management (GS 1103) | 1,022 | 975 | 938 |
| Property Disposal (GS 1104) | 1,054 | 1,047 | 1,060 |
| Purchasing (GS 1105) | 6,602 | 6,754 | 6,809 |
| Procurement Clerical & Assistance (GS 1106) | 9,360 | 8,956 | 8,616 |
| Industrial Specialist (GS 1150) | 2,912 | 2,728 | 2,707 |
| Equipment Specialist (GS 1670) | 11,325 | 11,218 | 10,822 |
| Quality Assurance (GS 1910) | 15,841 | 14,910 | 14,155 |
| General Supply (GS 2001) | 5,330 | 5,186 | 5,059 |
| Supply Program Management (GS 2003) | 6,342 | 6,198 | 6,099 |
| Supply Clerial & Technician (GS 2005) | 26,254 | 25,063 | 24,216 |
| Inventory Management (GS 2010) | 8,818 | 8,636 | 8,462 |
| Dist., Facilities & Storage (GS 2030) | 825 | 833 | 864 |
| Packaging (GS 2032) | 467 | 457 | 455 |
| Supply Cataloguing (GS 2050) | 1,437 | 1,255 | 1,206 |
| General Transportation (GS 2101) | 1,981 | 1,920 | 1,972 |
| Traffic Management (GS 2130) | 1,776 | 1,803 | 1,798 |
| Freight Rate (GS 2131) | 1,241 | 1,198 | 1,179 |
| Travel (GS 2132) | 1,463 | 1,424 | 1,403 |
| Passenger Rate (GS 2133) | 13 | 8 | 7 |
| Shipment Clerical (GS 2134) | 2,586 | 2,577 | 2,540 |
| Cargo Scheduling (GS 2144) | 173 | 164 | 150 |
| Transportation Operations (GS 2150) | 885 | 904 | 942 |
| Dispatching (GS 2151) | 424 | 450 | 498 |
| Marine Cargo (GS 2161) | 69 | 70 | 72 |
| TOTAL | 165,739 | 163,468 | 162,166 |

PROCUREMENT WORK FORCE AT A GLANCE¹

| | Gen Bus/Ind GS-1101 | Cont Spec GS-1102 | Prop Disp GS-1104 | Purchasing GS-1105 | Pro Cler/As GS-1106 | Indust Spec GS-1150 | Total |
|--------------------------------------|------------------------|----------------------|----------------------|-----------------------|------------------------|------------------------|--------|
| Population | 17,159 | 31,794 | 1,060 | 6,809 | 8,616 | 2,707 | 68,145 |
| Average Grade | 9.43 | 11.2 | 10.19 | 6.05 | 5.18 | 11.6 | 9.48 |
| Average Age | 44.36 | 43.08 | 46.5 | 42.22 | 40.63 | 48 | 43.26 |
| % Female | 58% | 56% | 45% | 80% | 89% | 16% | 62% |
| % Eligible To Retire | 5% | 5% | 7% | 4% | 4% | 14% | 5% |
| % Eligible To Retire FY 2002 | 27% | 27% | 31% | 22% | 20% | 48% | 27% |
| % College Graduates | 34% | 54% | 19% | 10% | 8% | 32% | 37% |
| Members, Senior Executive Service | 94 | 86 | 1 | 0 | 0 | 1 | 182 |

¹As of September 30, 1992.

TURNOVER DURING FY 1992

| | Gen Bus/Ind GS-1101 | Cont Spec GS-1102 | Prop Disp GS-1104 | Purchasing GS-1105 | Pro Cler/As GS-1106 | Indust Spec GS-1150 |
|---|------------------------|----------------------|----------------------|-----------------------|------------------------|------------------------|
| Beginning Strength | 16,625 | 31,436 | 1,047 | 6,754 | 8,956 | 2,728 |
| Losses | 2,495 | 1,828 | 126 | 1,116 | 1,895 | 321 |
| Loss Rate ¹ | 15% | 6% | 12% | 17% | 21% | 12% |
| Losses Of Persons Eligible To Retire | 158 | 240 | 12 | 47 | 60 | 50 |
| Loss Rate Of Persons Eligible To Retire ² | 20% | 16% | 19% | 18% | 19% | 15% |
| Total Hires | 3,029 | 2,186 | 139 | 1,171 | 1,555 | 300 |
| Ratio Internal:External Hires | 3:1 | 2.8:1 | 2.7:1 | 3.6:1 | 2.5:1 | 5.6:1 |
| % Hires With College Degrees | 35% | 50% | 22% | 17% | 11% | 27% |
| Net Change | 534 | 358 | 13 | 55 | -340 | -21 |
| End Strength | 17,159 | 31,794 | 1,060 | 6,809 | 8,616 | 2,707 |

¹As a percentage of beginning year strength.

²As a percentage of all persons eligible for regular retirement at the beginning of FY92 (i.e, September 30, 1991).

GROWTH OF THE PROCUREMENT WORK FORCE

| | 1980 | 1985 | 1989 | 1990 | 1991 | 1992 |
|---------------------------------|--------|--------|--------|--------|--------|--------|
| Gen. Bus & Ind. (GS-1101) | 8,101 | 13,320 | 15,516 | 16,044 | 16,625 | 17,159 |
| Contract Spec. (GS-1102) | 19,428 | 27,486 | 30,828 | 31,146 | 31,436 | 31,794 |
| Prop. Disposal (GS-1104) | | * | 1,078 | 1,054 | 1,047 | 1,060 |
| Purchasing (GS-1105) | 4,598 | 5,952 | 6,689 | 6,602 | 6,754 | 6,809 |
| Proc. Cler. & Ass't (GS-1106) | 7,673 | 9,668 | 9,966 | 9,360 | 8,956 | 8,616 |
| Industrial Specialist (GS-1150) | 2,589 | 2,889 | 2,982 | 2,912 | 2,728 | 2,707 |

^{*}No available data.

LOSSES—FROM PROCUREMENT POSITIONS

(Loss rate¹ in parentheses)

| | 1985 | 1989 | 1990 | 1991 | 1992 |
|------------------|-------------|---------------------|--------------------|---------------------|---------------------|
| Gen. Bus | 2,594 (21%) | 2,580 <i>(17%</i>) | 2,517 <i>(16%)</i> | 2,453 <i>(15%</i>) | 2,495 <i>(15%</i>) |
| Contract Spec. | 2,408 (10%) | 2,627 (9%) | 2,365 <i>(8%</i>) | 2,145 (7%) | 1,828 (6%) |
| Prop. Disposal | * | 179 <i>(16%</i>) | 133 <i>(12%</i>) | 108 <i>(10%</i>) | 126 <i>(1</i> 2%) |
| Purchasing | 1,574 (28%) | 1,483 (23%) | 1,383 <i>(21%)</i> | 1,310 <i>(20%)</i> | 1,116 <i>(17%</i>) |
| Proc. Cler/Ass't | 3,100 (34%) | 3,084 <i>(31%)</i> | 2,404 <i>(24%)</i> | 2,227 (24%) | 1,895 (21%) |
| Industrial Spec. | 463 (17%) | 496 <i>(16%</i>) | 383 <i>(13%</i>) | 433 <i>(15%</i>) | 321 <i>(12%)</i> |

¹As a percentage of beginning year strength. *No available data.

HIRES FOR THE PROCUREMENT WORK FORCE

(Accession rate¹ in parentheses)

| | 1985 | 1989 | 1990 | 1991 | 1992 |
|------------------|---------------------|-------------------|---------------------|----------------------|---------------------|
| Gen. Bus | 3,291 <i>(25%)</i> | 3,094 (20%) | 3,045 <i>(19%</i>) | 3,034 <i>(18%</i>) | 3,029 (18%) |
| Contract Spec. | 5,240 <i>(19%</i>) | 3,322 (11%) | 2,683 (9%) | 2,435 <i>(8%)</i> | 2,186 (7%) |
| Prop. Disposal | * | 157 <i>(15%</i>) | 109 <i>(10%</i>) | 101 <i>(10%)</i> | 139 (13%) |
| Purchasing | 1,916 <i>(32%)</i> | 1,811 (27%) | 1,296 (20%) | 1,462 (22%) | 1,171 (17%) |
| Proc. Cler/Ass't | 3,623 <i>(37%)</i> | 3,049 (31%) | 1,798 <i>(19%</i>) | 1,823 (20%) | 1,555 (18%) |
| Industrial Spec. | 628 (22%) | 446 (15%) | 313 (11%) | 249 (9%) | 300 (11%) |

¹As a percentage of end of year strength.

^{*}No available data.

EDUCATIONAL LEVELS BY OCCUPATION FY 1992

| | Gen Bus/Ind GS-1101 | Cont Spec GS-1102 | Prop Disp GS-1104 | Purchasing GS-1105 | Pro Cler/As GS-1106 | Indust Spec GS-1150 |
|---------------------|------------------------|----------------------|----------------------|-----------------------|------------------------|------------------------|
| No Degree | 11,097 | 14,716 | 861 | 6,046 | 7,941 | 1,831 |
| BA-BS | 3,251 | 10,666 | 143 | 604 | 545 | 529 |
| Post Grad. Study | 2,639 | 6,362 | 56 | 103 | 105 | 347 |
| Total | 17,159 | 31,794 | 1,060 | 6,809 | 8,616 | 2,707 |
| % Coll Grads. | 34% | 54% | 19% | 10% | 8% | 32% |

ACADEMIC MAJORS OF COLLEGE GRADUATES (FY 1992)

| | Gen Bus/Ind GS-1101 | Cont Spec GS-1102 | Prop Disp GS-1104 | Purchasing GS-1105 | Pro Cler/As GS-1106 | Indust Spec GS-1150 |
|---------------------------------|------------------------|----------------------|----------------------|-----------------------|------------------------|------------------------|
| Business | 2,314 | 9,450 | 87 | 284 | 218 | 401 |
| Information Mgt. | 23 | 103 | 1 | 8 | 15 | 4 |
| Engineering | 26 9 | 270 | 4 | 5 | 4 | 133 |
| Law | 117 | 397 | 3 | 10 | 3 | 9 |
| Mathematics | 60 | 140 | 3 | 5 | 8 | 12 |
| Physical Sciences | 84 | 101 | 4 | 3 | 6 | 20 |
| Public Admin. | 186 | 547 | 7 | 7 | 8 | .13 |
| Other | 2,837 | 6,020 | 90 | 385 | 388 | 284 |
| Total College Graduates | 5,890 | 17,028 | 199 | 707 | 650 | 876 |
| *Business, Law & Pub. Admin. | 44% | 61% | 49% | 43% | 35% | 48% |

^{*}Percentage of college graduates with degrees in business, law, and public administration (vs. degrees in other fields).

Summary Statistics

SUPERVISORY AND MANAGERIAL POSITIONS BY OCCUPATION

| Occupation | Supervisory | Managerial | Other | Total |
|---|-------------|------------|--------|--------|
| General Business & Industry (GS 1101) | 2,199 | 853 | 14,107 | 17,159 |
| Contract Specialist (GS 1102) | 5,241 | 696 | 25,857 | 31,794 |
| Property Disposal (GS 1104) | 300 | 11 | 749 | 1,060 |
| Purchasing (GS 1105) | 320 | 0 | 6,489 | 6,809 |
| Procurement Clerical & Assistance (GS 1106) | 165 | 0 | 8,451 | 8,616 |
| Industrial Specialist (GS 1150) | 338 | 33 | 2,336 | 2,707 |
| TOTAL | 8,563 | 1,593 | 57,989 | 68,145 |

CONTRACT

SPECIALISTS

Contract Specialists,

Agency By Grade (As Of FY 1992)

| | Air Force | Armry | Νανν | Other DoD | Agric- ulture | Com- merce | Educ. | Energy | EPA | FEMA | GSA | ннѕ | HUD |
|------|--------------|-------|-------|--------------|------------------|---------------|-------|--------|-------|-------|-------|-------|-------|
| | 59 | 88 | 51 | 65 | 7 | 1 | 0 | 5 | 0 | 2 | 22 | 13 | 0 |
| 5 | |] | | | | _ | 5 | | 10 | 3 | 52 | 40 | 3 |
| 7 | 271 | 246 | 268 | 208 | 25 | 9 | | 11 | i ' | | 1 | | |
| 9 | 1,065 | 1,003 | 783 | 1,057 | 102 | 17 | 9 | 33 | 19 | 12 | 153 | 94 | 14 |
| 11 | 1,224 | 1,601 | 1,166 | 1,716 | 185 | 20 | 1 | 76 | 29 | 6 | 356 | 109 | 31 |
| 12 | 1,807 | 1,963 | 1,538 | 1,827 | 236 | 45 | 21 | 183 | 68 | 11 | 427 | 216 | 30 |
| 13 | 646 | 853 | 646 | 695 | 91 | 48 | 12 | 173 | 86 | 9 | 257 | 215 | 24 |
| 14 | 234 | 312 | 278 | 265 | 38 | 27 | 4 | 89 | 54 | 3 | 113 | 92 | 11 |
| 15 | 77 | 92 | 125 | 106 | 13 | 12 | 1 | 44 | 12 | 0 | 37 | 29 | 4 |
| От. | 14 | 2 | 179 | 0 | 1 | 22 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NS | 10 | 7 | 19 | 11 | 0 | 1 | 0 | 8 | 1 | 0 | 2 | 2 | 0 |
| ALL | 5,407 | 6,167 | 5,053 | 5,950 | 698 | 202 | 53 | 622 | 279 | 46 | 1,419 | 810 | 117 |
| Avg. | 11.1 | 11.24 | 10.96 | 11.19 | 11.33 | 11.1 | 11.43 | 12.36 | 12.34 | 10.78 | 11.55 | 11.76 | 11.74 |
| FY87 | 6,391 | 6,363 | 4,992 | 5,142 | 586 | 147 | 45 | 495 | 177 | 30 | 1,101 | 625 | 64 |

| | | | | | <i>Nuc.</i> | | | | | | All | |
|------|--------|---------|-------|-------|-------------|-------|-------|-------|--------|------|-------|--------|
| | Inter. | Justice | Labor | NASA | Reg. | SBA | State | DOT | Treas. | VA | Other | Total |
| 5 | 11 | 37 | 0 | 7 | 0 | 0 | 2 | 9 | 4 | 15 | 6 | 404 |
| 7 | 22 | 68 | 2 | 25 | 1 | 0 | 3 | 36 | 9 | 91 | 21 | 1,429 |
| 9 | 108 | 143 | 4 | 60 | 3 | 4 | 5 | 93 | 31 | 225 | 50 | 5,087 |
| 11 | 162 | 104 | 14 | 124 | 2 | 12 | 10 | 129 | 51 | 214 | 59 | 7,401 |
| 12 | 175 | 90 | 19 | 287 | 4 | 59 | 16 | 218 | 131 | 76 | 89 | 9,536 |
| 13 | 120 | 53 | 17 | 217 | 13 | 78 | 31 | 166 | 112 | 27 | 82 | 4,671 |
| 14 | 50 | 35 | 6 | 122 | 10 | 27 | 14 | 128 | 90 | 14 | 48 | 2,064 |
| 15 | 7 | 9 | 4 | 57 | 9 | 2 | 6 | 41 | 27 | 5 | 26 | 745 |
| Ot. | 45 | 24 | 0 | 0 | 0 | 0 | 1 | 0 | 2 | 30 | 50 | 370 |
| NS | 0 | 3 | 0 | 10 | 1 | 0 | 2 | 4 | 3 | 2 | 1 | 87 |
| All | 700 | 566 | 66 | 909 | 43 | 182 | 90 | 824 | 460 | 699 | 432 | 31,794 |
| Avg. | 10.82 | 10.17 | 12.08 | 12.17 | 13.05 | 12.63 | 12.15 | 11.87 | 12.38 | 9.92 | 10.77 | 11.23 |
| FY87 | 583 | 239 | 70 | 749 | 40 | 148 | 63 | 562 | 232 | 553 | 271 | 29,668 |

Ot.: Other grade levels (1-4, 6, 8, & 10).

NS: Grade level was not specified. Includes SES positions.

Avg: Average grade. Excludes positions for which no grade level was specified. FY 87: Population as of 9/30/87.

FEMALES, SUPERVISORS, MANAGERS, & COLLEGE GRADUATES, BY GRADE

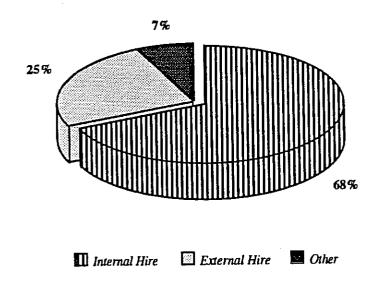
| | | | | 1 | College |
|-------|------------|--------|-------------|------------|-----------|
| Grade | Population | Female | Supervisory | Managerial | Graduates |
| 5 | 404 | 76% | 0% | 0% | 42% |
| 7 | 1,429 | 72% | 0% | 0% | 43% |
| 9 | 5,087 | 69% | 3% | 0% | 40% |
| 11 | 7,401 | 64% | 8% | 0% | 45% |
| 12 | 9,536 | 54% | 13% | 0% | 56% |
| 13 | 4,671 | 44% | 39% | 4% | 66% |
| 14 | 2,064 | 36% | 51% | 13% | 75% |
| 15 | 745 | 22% | 53% | 20% | 84% |
| Other | 370 | 60% | 18% | 1% | • |
| NS | 87 | 6% | 9% | 90% | |
| Total | 31,794 | 56% | 16% | 2% | 54% |

Other: Other grade levels (1-4, 6, 8, & 10). NS: Grade level was not specified. Includes SES positions.

^{*}Not calculated.

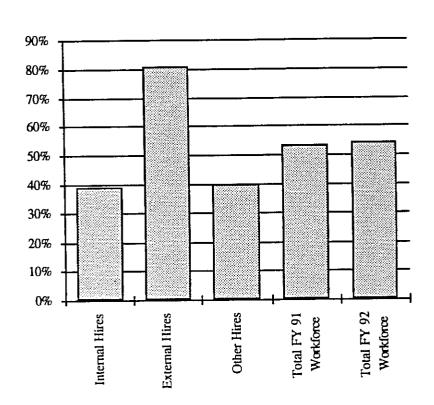
INSERVICE PLACEMENT CONTINUES AS THE PRIMARY CAREER PATH INTO CONTRACT SPECIALIST POSITIONS

During Fiscal Year 1992, a total of 2,186 individuals joined the Contract Specialist (GS-1102) series. Only 544 (25%) of those individuals were recruited from outside the Government. Another 1,499 (68%) came from various clerical, technical, and administrative fields within the Government. The hiring source was not indicated for the other 143 (7%) hires.



% College Graduates

81% of the Fiscal Year 1992 external hires were college graduates, compared with 39% of the internal hires. More than half of the college graduates had majored in business, law, or public administration.



CONTRACT SPECIALISTS HIRED DURING FY 1992

| | Internal Hires | External Hires | Other Hires | Changed Agencies | No Change | Total |
|---|-------------------|----------------|-------------|---------------------|-----------|--------|
| Total | 1,499 | 544 | 143 | 758 | 28,850 | 31,794 |
| % FY 92 Work Force | 5% | 2% | 0% | 2% | 91% | 100% |
| College Graduates | 39% | 81% | 40% | 62% | 54% | 54% |
| Business, Law, or Pub. Admin. majors ¹ | 59% | 64% | 56% | 59% | 61% | 61% |
| Average Age | 40.48 | 30.47 | 39.37 | 40.62 | 43.54 | 43.08 |
| Eligible To Retire FY 1992 | 2% | 0% | 1% | 2% | 5% | 5% |
| Eligible To Retire FY 1997 | 6% | 1% | 8% | 7% | 14% | 13% |
| Eligible To Retire FY 2002 | 16% | 3% | 17% | 18% | 29% | 27% |

 $^{^1}$ % of college graduates only. Does not include the majors of those who attended college but did not graduate.

CONTRACT SPECIALISTS HIRED DURING FY 1992, BY GRADE LEVEL

| GS Grade | Population As Of 9/30/92 | Internal Hires During FY 92 | External Hires During FY 92 | Other Hires During FY 92 | Total Hires During FY 92 | Changed Agencies |
|----------|-----------------------------|--------------------------------|--------------------------------|-----------------------------|-----------------------------|---------------------|
| 5 | 404 | 264 | 99 | 9 | 372 | 0 |
| 7 | 1,429 | 330 | 309 | 24 | 663 | 11 |
| 9 | 5,087 | 327 | 58 | 35 | 420 | 67 |
| 11 | 7,401 | 177 | 47 | 22 | 246 | 127 |
| 12 | 9,536 | 217 | 12 | 26 | 255 | 257 |
| 13 | 4,671 | 99 | 11 | 10 | 120 | 185 |
| 14 | 2,064 | 38 | 6 | 5 | 49 | 82 |
| 15 | 745 | 18 | 1 | 1 | 20 | 25 |
| Other | 370 | 28 | 1 | 10 | 39 | 2 |
| NS | 87 | 1 | 0 | 1 | 2 | 2 |
| Total | 31,794 | 1,499 | 544 | 143 | 2,186 | 758 |

Contract Specialists,

HIRES OF CONTRACT SPECIALISTS BY AGENCY DURING FY 1992

| | Internal Hires | External Hires | Other Hires | Recruited From Other Agencies | Total Hires ¹ | % FY 1992 Workforce ¹ |
|---------------------------|-------------------|-------------------|-------------|-------------------------------------|-----------------------------|-------------------------------------|
| Air Force | 176 | 42 | 39 | 28 | 285 | 5.3% |
| Army | 331 | 64 | 13 | 72 | 480 | 7.8% |
| Navy | 192 | 99 | 1 | 47 | 339 | 6.7% |
| Other Defense | 277 | 90 | 6 . | 186 | 559 | 9.4% |
| Agriculture | 36 | 15 | 0 | 25 | 76 | 10.9% |
| Commerce | 10 | 1 | 0 | 15 | 26 | 12.9% |
| Education | 1 | 5 | 0 | 0 | - 6 | 11.3% |
| Energy | 27 | 5 | 0 | 61 | 93 | 15.0% |
| EPA | 15 | 5 | 0 | 18 | 38 | 13.6% |
| FEMA | 4 | 2 | 1 | 4 | 11 | 23.9% |
| GSA | 56 | 19 | 0 | 34 | 109 | 7.7% |
| ннѕ | 43 | 19 | 1 | 25 | 88 | 10.9% |
| HUD | 9 | 2 | 0 | 3 | 14 | 12.0% |
| Interior | 66 | 11 | 12 | 34 | 123 | 17.6% |
| Justice | 62 | 57 | 1 | 24 | 144 | 25.4% |
| Labor | 5 | 0 | 0 | 1 | 6 | 9.1% |
| NASA | 23 | 25 | 0 | 18 | 66 | 7.3% |
| Natl Science | 0 | 0 | 0 | 0 | 0 | 0.0% |
| Nuclear Reg | 2 | 2 | 0 | 3 | 7 | 16.3% |
| SBA | 14 | 1_ | 0 | 12 | 27 | 14.8% |
| State | 6 | 4 | 0 | 7 | 17 | 18.9% |
| Transportation | 36 | 22 | 4 | 52 | 114 | 13.8% |
| Treasury | 23 | 14 | 1 | 54 | 92 | 20.0% |
| VA | 60 | 24 | 4 | 9 | 97 | 13.9% |
| All Other | 25 | 16 | 60 | 26 | 127 | 29.5% |
| All Agencies ¹ | 1,499 | 544 | 143 | N/A | 2,186 | 6.9% |

¹ The "All Agency" figures exclude employees who changed agencies (i.e., recruited from Agriculture to work for Navy).

LOSSES OF CONTRACT SPECIALISTS BY AGENCY DURING FY 1992

| | FY92 Beginn- ing Strength | Quit The Series | Changed Agencies | Stayed | Loss Rate* |
|----------------|------------------------------|--------------------|---------------------|--------|------------|
| Air Force | 5,573 | 308 | 143 | 5,122 | 8.1% |
| Army | 6,169 | 306 | 176 | 5,687 | 7.8% |
| Navy | 5,212 | 285 | 213 | 4,714 | 9.6% |
| Other Defense | 5,818 | 360 | 67 | 5,391 | 7.3% |
| Agriculture | 681 | 49 | 10 | 622 | 8.7% |
| Commerce | 191 | 6 | 9 | 176 | 7.9% |
| Education | 53 | 3 | 3 | 47 | 11.3% |
| Energy | 571 | 38 | 4 | 529 | 7.4% |
| EPA | 262 | 14 | 7 | 241 | 8.0% |
| FEMA | 43 | 7 | 1 | 35 | 18.6% |
| GSA | 1,410 | 74 | 26 | 1,310 | 7.1% |
| HHS | 775 | 44 | 9 | 722 | 6.8% |
| HUD | 119 | 8 | 8 | 103 | .13.4% |
| Interior | 636 | 46 | 13 | 577 | 9.3% |
| Justice | 478 | 54 | 2 | 422 | 11.7% |
| Labor | 65 | 5 | 0 | 60 | 7.7% |
| NASA | 889 | 36 | 10 | 843 | 5.2% |
| Natl Science | 4 | 1 | 1 | 2 | 50.0% |
| Nuclear Reg | 44 | 6 | 2 | 36 | 18.2% |
| SBA | 172 | 15 | 2 | 155 | 9.9% |
| State | 76 | 2 | 1 | 73 | 3.9% |
| Transportation | 774 | 42 | 22 | 710 | 8.3% |
| Treasury | 420 | 35 | 17 | 368 | 12.4% |
| VA | 659 | 50 | 7 | 602 | 8.6% |
| All Other | 342 | 34 | 5 | 303 | 11.4% |
| All Agencies* | 31,436 | 1,828 | N/A | 28,850 | 5.8% |

^{*}For agencies, losses include employees who changed agencies. Hence, the loss rate for an individual agency includes employees who left that agency to work in some other agency. However, the loss rate for the GS-1102 series as a whole excludes employees who changed agencies and is based only on the number who quit the series.

FY 1992 GRADE OF CONTRACT SPECIALISTS WHO OCCUPIED GS-1102 POSITIONS ON 9/30/85

| FY 1992 GS Grade* | Persons Employed As Of 9/30/85 in GS-1102 Positions | % of All FY 92 Contract Specialists |
|--|---|---|
| 5 | 0 | 0.0% |
| 7 | . 48 | 3.4% |
| 9 | 1,050 | 20.6% |
| 11 | 3,057 | 41.3% |
| 12 | 6,352 | 66.6% |
| 13 | 3,795 | 81.2% |
| 14 | 1,772 | 85.9% |
| 15 | 681 | 91.4% |
| Other | 157 | 42.9% |
| Not Specified | 73 | 80.2% |
| Total Employed in GS-1102 Positions As Of 9/30/92 | 16,985 | 53.4% |
| No Longer Employed | 10,501 | |
| Total Employed on 9/30/85 | 27,486 | |
| Loss Rate | 38% | |

Of the 31,794 Contract Specialists employed on Sept. 30, 1992, 53% overall have 7 or more years of experience in the GS-1102 series. 37% have been in the GS-1102 series since September 30, 1980.

Note also that 81% of the GS-13's, 86% of the GS-14's, and 91% of the GS-15's have 7 or more years of experience.

LOSSES DURING FY92, BY GRADE LEVEL

| GS Grade | FY92 Beginning Strength | % Quit The Series | % Changed Agencies |
|----------|----------------------------|-------------------|--------------------|
| 5 | 420 | 6% | 0% |
| 7 | 1,612 | 9% | 2% |
| 9 | 5,480 | 6% | 2% |
| 11 | 7,189 | 6% | 2% |
| 12 | 9,086 | 5% | 3% |
| 13 | 4,523 | 5% | 3% |
| 14 | 1,973 | 6% | 3% |
| 15 | 711 | 7% | 2% |

*Note: Some grades not shown.

^{*}I.e., current grade level of Contract Specialists who occupied GS-1102 positions on September 30, 1985.

RETIREMENT ELIGIBILITY BY AGENCY

| | FY 1992 Population | Eligible In FY1992 | Eligible In FY 1997 | Eligible In FY 2002 |
|----------------|-----------------------|-----------------------|------------------------|------------------------|
| Air Force | 5,407 | 7% | 18% | 35% |
| Army | 6,167 | 6% | 17% | 35% |
| Navy | 5,053 | 5% | 12% | 26% |
| Other Defense | 5,950 | 6% | 12% | 23% |
| Agriculture | 69 8 | 1% | 4% | 12% |
| Commerce | 202 | 0% | 3% | 13% |
| Education | 53 | 0% | 2% | 8% |
| Energy | 622 | 6% | 18% | 39% |
| EPA | 279 | 2% | 11% | 24% |
| FEMA | 46 | 2% | 2% | 9% |
| GSA | 1,419 | 6% | 17% | 33% |
| HHS | 810 | 4% | 9% | 19% |
| HUD | 117 | 4% | 9% | 16% |
| Interior | 700 | 1% | 4% | 14% |
| Justice | 566 | 1% | 2% | 6% |
| Labor | 66 | 6% | 29% | 52% |
| NASA | 909 | 4% | 10% | 21% |
| Natl Science | 2 | 0% | 0% | 0% |
| Nuclear Reg. | 43 | 0% | 0% | 7% |
| SBA | 182 | 10% | 16% | 29% |
| State | 90 | 6% | 14% | 31% |
| Transportation | 824 | 3% | 9% | 21% |
| Treasury | 460 | 0% | 2% | 9% |
| VA | 699 | 1% | 6% | 16% |
| ALL OTHER | 430 | 1% | 7% | 14% |
| TOTAL | 31,794 | 5% | 13% | 27% |

Contract Specialists,

COLLEGE GRADUATES BY AGENCY AND GRADE FY 1992

| | GS 5 & 7 | GS 9 & 11 | GS 12-15 | All Grades |
|----------------|----------|--------------|----------|------------|
| Air Force | 39% | 53% | 75% | 63% |
| Army | 36% | 38% | 57% | 48% |
| Navy | 48% | 39% | 57% | 49% |
| Other Defense | 40% | 50% | 67% | 58% |
| Agriculture | 34% | 31% | 51% | 42% |
| Commerce | 60% | 49% | 64% | 61% |
| Education | 100% | 70% | 42% | 53% |
| Energy | 20% | 50% | 61% | 52% |
| EPA | 44% | 43% | 75% | 69% |
| FEMA | 60% | 54% | 73% | 69% |
| GSA | 38% | 43% | 45% | 44% |
| HHS | 47% | 32% | 59% | 51% |
| HUD | 67% | 33% | 68% | 55% |
| Interior | 21% | 24% | 55% | 40% |
| Justice | 52% | ³ 36% | 52% | 45% |
| Labor | 0% | 39% | 57% | 50% |
| NASA | 84% | 75% | 79% | 79% |
| Natl Science | 0% | 100% | 100% | 100% |
| Nuclear Reg | 100% | 20% | 67% | 62% |
| SBA | 0% | 38% | 58% | 56% |
| State | 40% | 0% | 46% | 38% |
| Transportation | 47% | 36% | 55% | 49% |
| Treasury | 38% | 35% | 56% | 52% |
| VA | 53% | 25% | 44% | 33% |
| ALL OTHER | 44% | 34% | 61% | 53% |

EMPLOYMENT BY METROPOLITAN STATISTICAL AREAS FY 1992

| Albuquerque, NM | 236 | New Orleans, La | 101 |
|---|-------|------------------------------------|--------|
| Anaheim-Santa Ana-Gar. Grove, Ca | 146 | New York, NY-NJ | 361 |
| Anchorage, Ak | 106 | Newark, NJ | 210 |
| Atlanta, Ga | 371 | Norfolk-Va Beach-Portsmouth, Va-NC | 696 |
| Bakersfield, Ca | 204 | Oakland, Ca | 200 |
| Baltimore, Md | 525 | Oklahoma City, Ok | 548 |
| Biloxi-Gulfport, Ms | 63 | Omaha, Ne-Ia | 68 |
| Boston, Ma | 590 | Orlando, Fl | 159 |
| Bremerton, Wa | 108 | Oxnard-Simi Valley-Ventura, Ca | 186 |
| Bridgeport, Ct | 62 | Panama City, Fl | 51 |
| Charleston-N. Charleston, SC | 187 | Philadelphia, Pa-NJ | 1,555 |
| Chicago, II | 348 | Phoenix, Az | 136 |
| Cincinnati, Oh-Ky-In | 75 | Pittsburgh, Pa | 100 |
| Cleveland, Oh | 165 | Portland, Or-Wa | 145 |
| Colorado Springs, Co | 150 | Raleigh-Durham, NC | 83 |
| Columbus, Oh | 562 | Richmond, Va | 454 |
| Dallas-Fort Worth, Tx | 484 | Riverside-San BernardOntario, Ca | 193 |
| Davenport-Rock IslMoline, Ia-Il | 402 | Sacramento, Ca | 378 |
| Dayton, Oh | 1,102 | Salt Lake City-Ogden, Ut | 417 |
| Dayton, On Denver-Boulder, Co | 359 | San Antonio, Tx | 778 |
| Detroit, Mi | 595 | San Diego, Ca | 416 |
| Fayetteville, Nc | 69 | San Francisco-Oakland, Ca | 243 |
| Ft Walton, Fl | 168 | San Jose, Ca | 164 |
| Hagerstown, Md | 55 | Santa BarbSanta Maria-Lompoc, Ca | 73 |
| Harrisburg, Pa | 288 | Seattle-Everett, Wa | 238 |
| Hartford, Ct | 83 | St Louis, Mo-II | 765 |
| Honolulu, Hi | 226 | Tacoma, Wa | 60 |
| Houston, Tx | 166 | Tampa-St Petersburg, Fl | 62 |
| Huntsville, Al | 939 | Utica-Rome, NY | 77 |
| Indianapolis, In | 145 | Vallejo-Fairfield-Napa, Ca | 54 |
| Jacksonville, Fl | 101 | Washington, DC-Md-Va | 6,237 |
| Kansas City, Mo-Ks | 184 | Wichita, Ks | 51 |
| Killeen-Temple, Tx | 52 | Subtotal | 26,876 |
| Los Angeles-Long Beach, Ca | 698 | Submist | |
| - | 400 | Other MSAs | 2,559 |
| Macon, Ga Melbourne-Titusville-Cocoa, Fl | 165 | Outside MSAs | 2,359 |
| | 57 | | |
| Memphis, Tn-Ar-Ms | 121 | Total | 31,794 |
| Minneapolis-St Paul, Mn-Wi | 532 | | |
| Monmouth, NJ | 90 | | |
| Montgomery, Al | 166 | | |
| Nassau-Suffolk, NY | 72 | | |
| New London-Norwich, Ct-Ri | 12 | | |

Contract Specialists

PURCHASING

AGENTS

Purchasing Agents

AGENCY BY GRADE (AS OF FY92)

| | Air Force | Army | Navy | Other DoD | Agric- ulture | Com- merce | Energy | EPA | GSA | HHS |
|------|--------------|-------|-------|--------------|------------------|---------------|--------|------|------|------|
| 4 | 6 | 32 | 54 | 4 | 28 | 4 | 0 | 0 | 1 | 5 |
| 5 | 147 | 409 | 381 | 31 | 233 | 5 | 3 | 2 | 64 | 49 |
| 6 | 149 | 317 | 575 | 20 | 153 | 12 | 11 | 6 | 58 | 77 |
| 7 | 146 | 322 | 512 | 47 | 129 | 25 | 23 | 16 | 42 | 144 |
| 8 | 1 | 35 | 66 | 4 | 25 | 5 | 0 | 8 | 1 | 41 |
| 9 | 4 | 23 | 78 | 0 | 28 | 1 | 2 | 4 | 0 | 7 |
| 10 | 0 | 3 | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 11 | 0 | 1 | 7 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
| 12 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OT. | 0 | 0 | 37 | 0 | 0 | 6 | 0 | 0 | 0 | 0 |
| NS | 0 | 0 | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 0 |
| ALL | 453 | 1,142 | 1,721 | 110 | 596 | 59 | 39 | 36 | 166 | 323 |
| Avg. | 6.00 | 6.00 | 6.20 | 6.15 | 5.96 | 6.19 | 6.67 | 7.17 | 5.87 | 6.58 |
| FY87 | 496 | 1,281 | 1,704 | 97 | 458 | 66 | 35 | 42 | 158 | 157 |

| | Inter. | Justice | Labor | NASA | DOT | Treas. | VA | All Other | Total |
|------|--------|---------|-------|------|------|--------|-------|--------------|-------|
| 4 | 21 | 0 | 1 | 0 | 0 | 0 | 41 | 3 | 200 |
| 5 | 100 | 2 | 10 | 6 | 27 | 23 | 503 | 21 | 2,016 |
| 6 | 139 | 8 | 7 | 8 | 48 | 43 | 415 | 28 | 2,074 |
| 7 | 141 | 15 | 4 | 23 | 32 | 131 | 124 | 92 | 1,968 |
| 8 | 15 | 7 | 0 | 10 | 3 | 12 | 5 | 5 | 243 |
| 9 | 5 | 3 | 0 | 7 | 5 | 6 | 3 | 3 | 179 |
| 10 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 15 |
| 11 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9 |
| 12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| Ot. | 55 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 100 |
| NS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4 |
| All | 476 | 35 | 22 | 56 | 115 | 215 | 1,091 | 154 | 6,809 |
| Avg. | 5.65 | 7.03 | 5.64 | 7.18 | 6.23 | 6.70 | 5.59 | 6.47 | 6.05 |
| FY87 | 335 | 19 | 27 | 49 | 125 | 173 | 1,047 | 85 | 6,354 |

Ot.: Other grade levels (1-3; 12)
NS: Grade level was not specified.

Avg: Average grade. Excludes positions for which no grade level was specified. FY 87: Population as of 9/30/87.

LOSSES DURING FY92, BY GRADE LEVEL

| | GS Grade | FY92 Beginning Strength | % Quit The Series | % Changed Agencies |
|--------|----------|----------------------------|----------------------|-----------------------|
| 4 | | 286 | 21% | 1% |
| 4 | | 2,203 | 18% | 1 % |
| 5 | | 1,967 | 14% | 1% |
| 6 7 | | 1,779 | 16% | 1% |
| • | | 210 | 15% | 0% |
| 8 9 | | 158 | 16% | 0% |
| _ | | | | |

^{*}Note: Some grades not shown.

Purchasing Agents

EMPLOYMENT BY METROPOLITAN STATISTICAL AREAS FY 1992

| Albany-Schenectady-Troy, NY | 20 | Montgomery, Al | 22 |
|-----------------------------------|----------------------|------------------------------------|-------|
| Albuquerque, NM | 42 | Nashville-Davidson, Tn | 33 |
| Anaheim-Santa Ana-Gar. Grove, Ca | 26 | New London-Norwich, Ct-Ri | 26 |
| Anchorage, Ak | 47 | New Orleans, La | 50 |
| Atlanta, Ga | 58 | New York, NY-NJ | 80 |
| Augusta, Ga-SC | 30 | Newark, NJ | 25 |
| Bakersfield, Ca | 27 | Norfolk-Va Beach-Portsmouth, Va-NC | 272 |
| Baltimore, Md | 99 | Northeast Pennsylvania | 24 |
| | 37 | Oakland, Ca | 95 |
| Biloxi-Gulfport, Ms | 22 | Oklahoma City, Ok | 28 |
| Boise City, Id | 74 | Orlando, Fl | 25 |
| Boston, Ma | 7 4 76 | Oxnard-Simi Valley-Ventura, Ca | 36 |
| Bremerton, Wa | 80 | Pensacola, Fl | 41 |
| Charleston-N. Charleston, SC | 67 | Philadelphia, Pa-NJ | 174 |
| Chicago, Il | 43 | Phoenix, Az | 38 |
| Cleveland, Oh | 25 | Pittsburgh, Pa | 36 |
| Colorado Springs, Co | 25 26 | Portland, Or-Wa | 37 |
| Columbia, SC | 72 | Raleigh-Durham, NC | 29 |
| Dallas-Fort Worth, Tx | 21 | Richmond, Va | 34 |
| Davenport-Rock IslMoline, Ia-Il | | Riverside-San BernardOnt., Ca | 45 |
| Dayton, Oh | 43 | | 48 |
| Denver-Boulder, Co | 78 | Sacramento, Ca | 36 |
| Detroit, Mi | 25 | Salt Lake City-Ogden, Ut | 94 |
| Fayetteville, NC | 33 | San Antonio, Tx | 207 |
| Harrisburg, Pa | 72 | San Diego, Ca | 64 |
| Honolulu, Hi | 92 | San Francisco-Oakland, Ca | 33 |
| Houston, Tx | 26 | San Jose, Ca | |
| Indianapolis, In | 59 | San Juan PR | 34 |
| Jacksonville, Fl | 30 | Seattle-Everett, Wa | 43 |
| Jacksonville, NC | 23 | St Louis, Mo-Il | 91 |
| Kansas City, Mo-Ks | <u>54</u> | Tacoma, Wa | 27 |
| Killeen-Temple, Tx | 30 | Tampa-St Petersburg, Fl | 30 |
| Lake County, Il | 23 | Vallejo-Fairfield-Napa, Ca | 42 |
| Little Rock-North Little Rock, Ar | 31 | Washington, DC-Md-Va | 747 |
| Los Angeles-Long Beach, Ca | 87 | Subtotal | 4,434 |
| Louisville, Ky-In | 24 | | |
| Melboume-Titusville-Cocoa, Fl | 27 | Other MSAs | 1,161 |
| Memphis, Tn-Ar-Ms | 30 | Outside MSAs | 1,214 |
| Miami, Fl | 39 | | 6,809 |
| Minneapolis-St Paul, Mn-Wi | 43 | Total | 0,007 |
| Monmouth, NJ | 27 | | |

PROCUREMENT CLERICAL

AND ASSISTANCE

Procurement Clerical and Assistance

AGENCY BY GRADE (AS OF FY 92)

| | Air | 4 | Navy | Other DoD | Agric- ulture | Com- merce | Energy | EPA | GSA | ннѕ | HUD |
|------|-------|-------|-------|--------------|------------------|---------------|--------|------------|------|------|---------------|
| | Force | Army | Navy | DUD | Minist | merce | | | | | |
| 4 | 302 | 539 | 459 | 463 | 59 | 4 | 10 | 0 | 22 | 15 | $\frac{1}{2}$ |
| 5 | 828 | 576 | 549 | 1,117 | 100 | 12 | 24 | 12 | 131 | 44 | 11 |
| 6 | 224 | 218 | 295 | 384 | 96 | 12 | 3 | 4 | 66 | 35 | 5 |
| 7 | 166 | 198 | 271 | 178 | 63 | 5 | 10 | 6 | 37 | 45 | 3 |
| 8 | 4 | 10 | 10 | 20 | 0 | 0 | 1 | 0 | 1 | 1 | 0 |
| 9 | 5 | 1 | 5 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10 | 0 | 0 | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 11 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OT. | 12 | 23 | 88 | 54 | 4 | 3 | 0 | 0 | 0 | 0 | 0 |
| ALL | 1,541 | 1,565 | 1,677 | 2,222 | 322 | 36 | 48 | 22 | 257 | 140 | 20 |
| Avg. | 5.17 | 5.04 | 5.12 | 5.12 | 5.48 | 5.28 | 5.33 | 5.73 | 5.47 | 5.81 | 5.50 |
| FY87 | 2,211 | 2,035 | 1,945 | 2,361 | 247 | 20 | 57 | 24 | 226 | 132 | 9 |

| | Inter | Justice | Labor | NASA | SBA | DOT | Treas. | VA. | All Other | Total |
|------|--------|---------|-------|------|------|------|--------|------|--------------|-------|
| | Inter. | | LIDOI | | JZA1 | | | | | 2,017 |
| 4 | 47 | 0 | 1 | 8 | 1 | 23 | 19 | 40 | 4 | |
| 5 | 99 | 3 | 5 | 41 | 4 | 49 | 46 | 53 | 17 | 3,721 |
| 6 | 58 | 6 | 6 | 20 | 21 | 24 | 11 | 14 | 16 | 1,518 |
| 7 | 23 | 5 | 5 | 9 | 14 | 13 | 6 | 7 | 14 | 1,078 |
| 8 | 0 | 2 | 1 | 0 | 0 | 0 | 4 | 1 | 9 | 64 |
| 9 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 6 | 20 |
| 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 5 |
| 11 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| Ot. | 6 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 192 |
| All | 233 | 17 | 18 | 78 | 40 | 110 | 87 | 115 | 68 | 8,616 |
| Avg. | 5.19 | 6.53 | 6.00 | 5.38 | 6.20 | 5.23 | 5.16 | 4.92 | 6.49 | 5.18 |
| FY87 | 189 | 4 | 15 | 91 | 50 | 105 | 55 | 134 | 61 | 9,971 |

Ot: Other grade levels (1-3; 12)
NS: Grade level was not specified.
Avg: Average grade. Excludes positions for which no grade level was specified.
FY 87: Population as of 9/30/87.28

Procurement Clerical and Assistance

LOSSES DURING FY92, BY GRADE LEVEL

| GS Grade | FY92 Beginning Strength | % Quit The Series | % Changed Agencies |
|----------|----------------------------|----------------------|-----------------------|
| 3 | 205 | 24% | 0% |
| 4 | 2,254 | 25% | 1% |
| 5 | 3,839 | 19% | 1% |
| 6 | 1,454 | 18% | 1% |
| 7 | 1,052 | 24% | 0% |
| 8 | 66 | 17% | 0% |
| 9 | 31 | 29% | 0% |

^{*}Note: Some grades not shown.

Procurement Clerical and Assistance

EMPLOYMENT BY METROPOLITAN STATISTICAL AREAS FY 1992

| Albuquerque, NM | 57 | Oakland, Ca | 91 |
|------------------------------------|-----|----------------------------------|-------|
| Anaheim-Santa Ana-Gar. Grove, Ca | 56 | Oklahoma City, Ok | 201 |
| Atlanta, Ga | 122 | Orlando, Fl | 54 |
| Bakersfield, Ca | 56 | Oxnard-Simi Valley-Ventura, Ca | 63 |
| Baltimore, Md | 143 | Philadelphia, Pa-NJ | 557 |
| Boston, Ma | 160 | Phoenix, Az | 51 |
| Bremerton, Wa | 52 | Richmond, Va | 214 |
| Chicago, Il | 72 | Riverside-San BernardOntario, Ca | 83 |
| Columbus, Oh | 223 | Sacramento, Ca | 129 |
| Dallas-Fort Worth, Tx | 103 | Salt Lake City-Ogden, Ut | 141 |
| Davenport-Rock IslMoline, Ia-Il | 91 | San Antonio, Tx | 265 |
| Dayton, Oh | 302 | San Diego, Ca | 182 |
| Denver-Boulder, Co | 74 | San Francisco-Oakland, Ca | 66 |
| Detroit, Mi | 154 | Seattle-Everett, Wa | 71 |
| Harrisburg, Pa | 76 | St Louis, Mo-II | 130 |
| Honolulu, Hi | 108 | Washington, DC-Md-Va | 870 |
| Huntsville, Al | 192 | Subtotal | 6,161 |
| Los Angeles-Long Beach, Ca | 246 | | |
| Macon, Ga | 162 | Other MSAs | 1,764 |
| Monmouth, NJ | 129 | Outside MSAs | 691 |
| Nassau-Suffolk, NY | 62 | Total | 8,616 |
| New York, NY-NJ | 87 | i otai | |
| Newark, NJ | 64 | | |
| Norfolk-Va Beach-Portsmouth, Va-NC | 202 | | |

INDUSTRIAL

SPECIALISTS

Industrial Specialists

Agency By Grade (As Of FY 1992)

| | Air Force | Army | Navy | Other DoD | Agric- ulture | Com- merce | Energy | FEMA | Inter. | Justice | NASA | SBA | DOT |
|------|--------------|-------|-------|--------------|------------------|---------------|--------|-------|--------|---------|-------|-------|-------|
| 5 | 0 | 2 | 2 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7 | 0 | 5 | 2 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 |
| 9 | 10 | 42 | 23 | 100 | 0 | 0 | 0 | 0 | 0 | 2 | 2 | 0 | 0 |
| 11 | 32 | 129 | 190 | 706 | 10 | 0 | 3 | 0 | 2 | 13 | 2 | 2 | 0 |
| 12 | 61 | 168 | 328 | 271 | 10 | 0 | 5 | 0 | 1 | 21 | 1 | 7 | 2 |
| 13 | 22 | 55 | 105 | 62 | 10 | 1 | 35 | 1 | 4 | 10 | 1 | 37 | 6 |
| 14 | 16 | 15 | 30 | 15 | 5 | 4 | 13 | 2 | 0 | 2 | 1 | 9 | 17 |
| 15 | 9 | 3 | 7 | 15 | 1 | 2 | 7 | 0 | 2 | 0 | 0 | 1 | 4 |
| OT. | 0 | 0 | 11 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NS | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ALL | 150 | 419 | 698 | 1,175 | 36 | 7 | 64 | 3 | 9 | 48 | 7 | 57 | 29 |
| Avg. | 12.13 | 11.52 | 11.71 | 11.24 | 12.36 | 14.14 | 13.13 | 13.67 | 12.89 | 11.9 | 11.29 | 12.89 | 13.79 |
| FY87 | 287 | 572 | 766 | 1,229 | 43 | 11 | 40 | 5 | 4 | 20 | 5 | 63 | 30 |

| | | All | |
|------|--------|-------|-------|
| | Treas. | Other | Total |
| 5 | 0 | 0 | 6 |
| 7 | 0 | 0 | 12 |
| 9 | 0 | 0 | 179 |
| 11 | 0 | 0 | 1,089 |
| 12 | 4 | 0 | 879 |
| 13 | 1 | 0 | 350 |
| 14 | 0 | 0 | 129 |
| 15 | 0 | 0 | 51 |
| Ot. | 0 | 0 | 11 |
| NS | 0 | 0 | 1 |
| All | 5 | 0 | 2,707 |
| Avg. | 12.20 | 0.00 | 11.60 |
| FY87 | 4 | 1 | 3,080 |

Ot.: Other grade levels (1-4, 6, 8, & 10).

NS: Grade level was not specified. Includes SES positions.

Avg: Average grade. Excludes positions for which no grade level was specified.

FY 87: Population as of 9/30/87.

LOSSES DURING FY92, BY GRADE LEVEL

| GS Grade | FY92 Beginning Strength | % Quit The Series | % Changed Agencies |
|----------|----------------------------|----------------------|-----------------------|
| 5 | 9 | 11% | 0% |
| 7 | 22 | 18% | 0% |
| 9 | 219 | 11% | 0% |
| 11 | 1,069 | 10% | 0% |
| 12 | 880 | 15% | 2% |
| 13 | 346 | 11% | 1% |
| 14 | 125 | 10% | 1% |
| 15 | 52 | 13% | 0% |

*Note: Some grades not shown

Industrial Specialists

EMPLOYMENT BY METROPOLITAN STATISTICAL AREAS FY 1992

| Albany-Schenectady-Troy, NY | 34 | New Orleans, La | 32 |
|----------------------------------|-----|------------------------------------|-------|
| Anaheim-Santa Ana-Gar. Grove, Ca | 33 | New York, NY-NJ | 28 |
| Atlanta, Ga | 32 | Newark, NJ | 51 |
| Baltimore, Md | 24 | Norfolk-Va Beach-Portsmouth, Va-NC | 69 |
| Boston, Ma | 83 | Oklahoma City, Ok | 35 |
| Bremerton, Wa | 54 | Oxnard-Simi Valley-Ventura, Ca | 47 |
| Bridgeport, Ct | 24 | Pensacola, Fl | 30 |
| Chicago, Il | 20 | Philadelphia, Pa-NJ | 165 |
| Cleveland, Oh | 25 | Phoenix, Az | 20 |
| Columbus, Oh | 23 | San Diego, Ca | 21 |
| Dallas-Fort Worth, Tx | 71 | San Francisco-Oakland, CA | 21 |
| Davenport-Rock IslMoline, Ia-II | 146 | St Louis, Mo-Il | 66 |
| Dayton, Oh | 102 | Washington, DC-Md-Va | 351 |
| Detroit, Mi | 96 | Subtotal | 2,088 |
| Hartford, Ct | 28 | Sanman | |
| Huntsville, Al | 35 | Other MSAs | 112 |
| Indianapolis, In | 53 | Outside MSAs | 507 |
| Los Angeles-Long Beach, Ca | 93 | | |
| Louisville, Ky-ln | 57 | Total | 2,707 |
| Minneapolis-St Paul, Mn-Wi | 26 | | |
| Monmouth, NJ | 42 | | |
| Nassau-Suffolk, NY | 51 | | |

GENERAL BUSINESS

AND INDUSTRY

General Business and Industry

Agency By Grade (As Of FY 1992)

| | Air Force | Army | Navy | Other DoD | Agric- ulture | Com- merce | Educ. | Energy | EPA | GSA | HHS | HUD | Inter. |
|------|--------------|-------|-------|--------------|------------------|---------------|-------|--------|-------|-------|-------|-------|--------|
| 5 | 88 | 145 | 69 | 21 | 2,096 | 25 | 2 | 10 | 0 | 8 | 15 | 64 | 84 |
| 7 | 146 | 223 | 196 | 40 | 650 | 74 | 17 | 38 | 1 | 31 | 43 | 60 | 59 |
| 9 | 441 | 232 | 389 | 10 | 87 | 80 | 55 | 24 | 7 | 33 | 49 | 29 | 56 |
| 11 | 570 | 147 | 142 | 63 | 51 | 93 | 62 | 23 | 21 | 23 | 64 | 74 | 102 |
| 12 | 405 | 175 | 158 | 45 | 47 | 151 | 143 | 45 | 43 | 34 | 162 | 349 | 99 |
| 13 | 178 | 86 | 92 | 40 | 49 | 123 | 48 | 54 | 16 | 32 | 98 | 286 | 80 |
| 14 | 59 | 94 | 56 | 113 | 15 | 48 | 19 | 83 | 15 | 17 | 56 | 164 | 30 |
| 15 | 33 | 53 | 20 | 50 | 5 | 45 | 4 | 57 | 9 | 7 | 22 | 68 | 9 |
| OT. | 253 | 135 | 122 | 194 | 1,775 | 258 | 7 | 15 | 0 | 30 | 10 | 60 | 90 |
| NS | 9 | 8 | 2 | 5 | 22 | 37 | 1 | 12 | 0 | 0 | 2 | 5 | 0 |
| ALL | 2,182 | 1,298 | 1,246 | 581 | 4,797 | 934 | 358 | 361 | 112 | 215 | 521 | 1,159 | 609 |
| Avg. | 9.90 | 9.38 | 9.35 | 9.93 | 5.90 | 8.79 | 11.24 | 11.85 | 12.23 | 10.06 | 11.40 | 11.56 | 9.29 |
| FY87 | 2,662 | 1,213 | 750 | 275 | 3,816 | 859 | 265 | 273 | 92 | 268 | 393 | 860 | 519 |

| | Justice | Labor | NASA | Nat'l Sci. Fd. | Nuc. Reg. | SBA | State | DOT | Treas. | VA | All Other | Total |
|------|---------|-------|-------|-------------------|--------------|-------|-------|-------|--------|-------|--------------|--------|
| | 1 | 0 | 0 | 1 | 0 | 34 | 0 | 0 | 0 | 0 | 5 | 2,668 |
| 5 | 1 | | | 1 | | _ | | | 2 | 1 | 16 | 1,821 |
| 7 | 3 | 0 | 1 | 11 | 0 | 209 | 0 | 0 | | 1 | | I |
| 9 | 7 | 0 | 6 | 1 | 0 | 37 | 0 | 4 | 9 | 8 | 68 | 1,632 |
| 11 | 19 | 5 | 3 | 6 | 1 | 68 | 0 | 0 | 18 | 39 | 114 | 1,708 |
| 12 | 52 | 19 | 4 | 8 | 0 | 300 | 0 | 2 | 8 | 57 | 139 | 2,445 |
| 13 | 46 | 27 | 3 | 12 | 0 | 167 | 0 | 10 | 25 | 47 | 190 | 1,709 |
| 14 | 16 | 6 | 5 | 8 | 2 | 34 | 1 | 21 | 15 | 66 | 118 | 1,061 |
| 15 | 10 | 3 | 1 | 4 | 2 | 22 | 2 | 16 | 5 | 33 | 65 | 545 |
| ОТ. | 0 | 0 | 1 | 6 | 0 | 70 | 0 | 2 | 23 | 53 | 337 | 3,441 |
| NS | 0 | 0 | 1 | 2 | 0 | 0 | 1 | 2 | 2 | 2 | 16 | 129 |
| ALL | 154 | 60 | 25 | 59 | 5 | 941 | 4 | 57 | 107 | 306 | 1,068 | 17,159 |
| Avg. | 12.30 | 12.72 | 11.33 | 10.93 | 13.80 | 10.31 | 14.67 | 13.38 | 13.98 | 12.76 | 11.93 | 9.51 |
| FY87 | 92 | 93 | 19 | 55 | 4 | 831 | 0 | 44 | 50 | 331 | 859 | 14,623 |

Ot.: Other grade levels (1-4, 6, 8, & 10).
NS: Grade level was not specified. Includes SES positions.

Avg: Average grade. Excludes positions for which no grade level was specified. FY 87: Population as of 9/30/87.

LOSSES DURING FY92, BY GRADE LEVEL*

| GS Grade | FY92 Beginning Strength | % Quit The Series | % Changed Agencies |
|----------|----------------------------|----------------------|-----------------------|
| 5 | 2,721 | 14% | 0% |
| 7 | 1,670 | 16% | 0% |
| 9 | 1,638 | 13% | 0% |
| 11 | 1,754 | 13% | 0% |
| 12 | 2,417 | 16% | 0% |
| 13 | 1,775 | 17% | 0% |
| 14 | 1,060 | 18% | 0% |
| 15 | 531 | 15% | 0% |

*Note: Some grades not shown

EMPLOYMENT BY METROPOLITAN STATISTICAL AREAS FY 1992

| Albany-Schenectady-Troy, NY | 26 | Dallas-Fort Worth, Tx | 248 |
|----------------------------------|-----------|-----------------------------------|-----|
| Albuquerque, NM | 54 | Davenport-Rock IslMoline, Ia-Il | 170 |
| Alexandria, La | 28 | Dayton, Oh | 245 |
| Anaheim-Santa Ana-Gar. Grove, Ca | 68 | Denver-Boulder, Co | 338 |
| Anchorage, Ak | <u>53</u> | Des Moines, Ia | 42 |
| Anniston, Al | 97 | Detroit, Mi | 92 |
| Atlanta, Ga | 313 | El Paso, Tx | 39 |
| Bakersfield, Ca | 30 | Fayetteville, Nc | 29 |
| Baltimore, Md | 110 | Fresno, Ca | 37 |
| Battle Creek, Mi | 25 | Ft Walton, Fl | 84 |
| Biloxi-Gulfport, Ms | 34 | Hartford, Ct | 35 |
| Birmingham, Al | 31 | Honolulu, Hi | 83 |
| Boise City, Id | 33 | Houston, Tx | 55 |
| Boston, Ma | 155 | Huntsville, Al | 38 |
| Bremerton, Wa | 42 | Indianapolis, In | 69 |
| Buffalo NY | 25 | Jackson, Ms | 49 |
| Charleston, WV | 26 | Jacksonville, Fl | 87 |
| Charleston-N. Charleston, SC | 50 | Kansas City, Mo-Ks | 238 |
| Chicago, Il | 180 | Lexington-Fayette, Ky | 32 |
| Cleveland, Oh | 30 | Little Rock-North Little Rock, Ar | 42 |
| Colorado Springs, Co | 34 | Los Angeles-Long Beach, Ca | 93 |
| Columbia, SC | 39 | Louisville, Ky-In | 41 |
| Columbus, Oh | 55 | Macon, Ga | 322 |
| | | | |

General Business and Industry

EMPLOYMENT BY METROPOLITAN STATISTICAL AREAS FY 1992 (CONT.)

| Memphis, Tn-Ar-Ms | 29 | Riverside-San BernardOnt., Ca | 49 |
|------------------------------------|-----|-------------------------------|--------|
| Miami, Fl | 31 | Sacramento, Ca | 381 |
| Milwaukee Wi | 25 | Salt Lake City-Ogden, Ut | 324 |
| Minneapolis-St Paul, Mn-Wi | 99 | San Antonio, Tx | 315 |
| Monmouth, NJ | 35 | San Diego, Ca | 102 |
| Montgomery, Al | 37 | San Francisco-Oakland, Ca | 170 |
| Nashville-Davidson, Tn | 51 | San Juan PR | 39 |
| New Orleans, La | 72 | Seattle-Everett, Wa | 131 |
| New York, NY-NJ | 167 | Spokane, Wa | 34 |
| Newark, NJ | 34 | St Louis, Mo-Il | 146 |
| Norfolk-Va Beach-Portsmouth, Va-NC | 182 | Syracuse, NY | 29 |
| Oakland, Ca | 46 | Tacoma, Wa | 36 |
| Oklahoma City, Ok | 278 | Tampa-St Petersburg, Fl | 37 |
| Omaha, Ne-Ia | 43 | Texarkana, Tx-Texarkana, Ar | 58 |
| Orange County, FI | 35 | Tucson, Az | 25 |
| Orlando, Fl | 32 | Vallejo-Fairfield-Napa, Ca | 32 |
| Philadelphia, Pa-NJ | 220 | Washington, DC-Md-Va | 3,234 |
| Phoenix, Az | 99 | Subtotal | 10,946 |
| Pittsburgh, Pa | 48 | Other MSAs | 4,921 |
| Portland, Or-Wa | 77 | Outside MSAs | 1,292 |
| Raleigh-Durham, NC | 39 | | |
| Richmond, Va | 79 | Total | 17,159 |

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